

RHA

This is to certify that

HBC LOGISTICS LTD

*Unit 1 G-Park, Stratton Business Park, Lancaster
Way*

Biggleswade, SG18 8YL

*Is (subject to the RHA's Terms & Conditions) elected
a **Member*** of the **RHA***

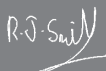
Valid from 01/08/2024 to 31/07/2025

Membership No: 0031396-000

Finance Customer Number: HBC005



Chair Person



Managing Director

This certificate remains the property of the Road Haulage Association Limited trading as the RHA and is issued in accordance with the RHA's Articles of Association, Rules and Code of Conduct (in each case, as updated from time to time, available upon request). It is to be surrendered to the Association on cessation of Membership.

*All new membership applications are subject to the approval at the next applicable Regional Council meeting, which will be held within three months of the start of the membership period.